

Phase X 2023-2026

Year One (1) of Three (3) 2023-2024

District Mission Statement	School Mission Statement
The mission of St. Charles Parish Public Schools is to develop empathetic, involved, productive, and responsible citizens by providing every student high-quality educational opportunities that empower each to become enthusiastic life-long learners.	Our mission at Destrehan High School is to provide a nurturing community of teaching and learning in which all students will continuously improve to become responsible contributing members of society.
District Vision Statement	School Vision Statement
In pursuit of excellence and equity, St. Charles Parish Public Schools provides a high-quality education that prepares students with the knowledge, skills, and values required to become productive global citizens.	Students of Destrehan High School experience a firm commitment from all stakeholders to create life-long learners who are future ready.
District Belief Statements	School Belief Statement
We believe  • education is society's first goal.	Destrehan High School believes  ● in consistently holding high expectations, professionalism, and expecting
all students can learn.	quality work from ourselves and our students.
<ul> <li>open and honest communication and collaboration between school, home, and community build trust.</li> </ul>	<ul> <li>in keeping the lines of communication open to encourage stakeholders to be positively involved in our students' education</li> </ul>
<ul> <li>it is imperative to educate the whole child academically, socially, and emotionally to be future ready.</li> </ul>	<ul> <li>in providing a safe and welcoming environment where everyone feels emotionally and physically secure and free to learn. A personalized</li> </ul>
<ul> <li>engaging in challenging and relevant work allows students and staff to meet high expectations and achieve success.</li> </ul>	community where every student has a sense of belonging and at least one adult advocate in the school.

• in fostering a school culture where all stakeholders teach and model trustworthiness, respect, responsibility, fairness, caring, and citizenship.

embracing diversity fosters a culture of acceptance.
in providing inclusive and equitable opportunities for all.
excellence is worth the cost.

### **District Customer Excellence Standards**

### You and I...

- We are committed to knowing, fulfilling and sharing the district's Vision daily.
- We are professional at all times, treating all in a respectful and helpful manner.
- We are all vital to the success of the district; therefore, collaboration, communication and ongoing professional development are expected and supported.
- We contribute ideas that improve the service provided to our customers.
- We work together as a team to find positive solutions when service concerns arise.
- We handle all communication (phone calls, emails, visitors, etc.) in a timely, professional and respectful manner. We identify ourselves, provide accurate information and respond to our customers' needs.
- We take pride in our workplace and dress for success according to our job responsibilities.
- We are all responsible for providing a safe environment for all of our customers.
- We are ambassadors for the district as demonstrated in our actions and words at all times.

# St. Charles Parish Public Schools District Goals and Priorities

Goal	Priorities	System-Based Team Facilitators
Goal A – Student Achievement  To prepare students for success in postsecondary education, careers, and life	<ul> <li>Ensuring kindergarten readiness so students enter school ready to learn</li> <li>Ensuring each student learns at high levels</li> <li>Develop strong pathways to college, career, and workforce</li> </ul>	<b>Becky Weber</b> Erin Granier
Goal B – Student Well-Being and Belonging  To support the academic, social, emotional, nutritional, and physical health needs of all students in a welcoming learning environment that fosters a sense of well-being & belonging	<ul> <li>Ancillary Services</li> <li>Providing safe and efficient transportation</li> <li>Providing appealing and nutritious meals that foster healthy eating habits in aesthetically pleasing environments</li> </ul>	Karen Boudreaux Jerry Smith Teresa Brown Tamika Green Kade Rogers
& belonging	<ul> <li>**Develop SEL competencies within our students</li> <li>Provide support for students through the Comprehensive School Counseling Program</li> <li>Provide students with resources, lessons and partnerships to increase their persistence as they matriculate through post – secondary options</li> </ul>	
	Student Services     Enhancing children's wellbeing & belonging through comprehensive assessments and appropriate behavioral interventions     Implementing programs and services that support children academically, socially, emotionally & physically	
	Student Opportunities  Identifying and implementing proactive and responsive processes and practices to enhance athletic programs for students and employees	
Goal C – Diverse, Effective, and Engaged Employees  To employ and develop high quality staff and provide resources to support employee success	<ul> <li>Recruiting and hiring a diverse, qualified, and prepared professional and classified workforce</li> <li>Developing an effective workforce focused on continuous improvement</li> <li>Retaining a diverse, engaged, and effective workforce</li> <li>Increase employee health and wellness</li> </ul>	John Smith Scott Cody Tresa Webre

# St. Charles Parish Public Schools District Goals and Priorities (continued)

Goal D – Resource Allocation  To identify and maintain resources in an equitable manner that support and enhance student success and employee growth	<ul> <li>Finance</li> <li>Maintaining responsible fiscal stewardship at the District and school level</li> <li>Providing competitive employee salaries, consistent with the needs for recruitment and retention, and fiscal prudence</li> <li>Providing a cost-effective employee benefit package</li> <li>Maintaining sufficient fund balance to address financial contingencies and uncertainties</li> <li>Reduce property and workers' compensation insurance costs</li> </ul>	Al Suffrin Ray Gregson Ronald White Stephanie Steib
	<ul> <li>Technology</li> <li>Providing equitable technology resources that enhance student learning and administrative efficiencies</li> <li>Protecting district networks and data</li> <li>Supporting stakeholders with current and future technology endeavors</li> </ul>	
Goal E – Facilities Management  To build and maintain psychologically and physically safe, clean, and supportive learning environments	<ul> <li>Facilities</li> <li>Designing and maintaining facilities to support student and employee success</li> <li>Developing and implementing standards and processes for effective and efficient operations</li> <li>Safety</li> <li>Identifying and implementing proactive and responsive processes and practices to enhance the safety of students and employees</li> </ul>	Art Aucoin Ellis Alexander John Rome
	Athletics     Identify and implement proactive and responsive processes and practices to enhance athletic programs for students and employees	
Goal F – Stakeholder Investment  To promote and develop meaningful engagement between students, families, business community and the school system.	<ul> <li>Increasing and varying communication with stakeholders</li> <li>Increasing educational access and opportunity within the community</li> <li>Enhancing the English Language Learner Program</li> </ul>	Ellis Alexander Angelle Babin David Schexnaydre

### **School Governance**

Destrehan Leadership Team				
Name	Title/Role	Name	Title/Role	
Jason Madere	Principal	Amanda Bourgeois	Academic Support Chair	
Laura Abbey	Assistant Principal	Haley Montz	English Chair	
Tracy Blanchard	Assistant Principal	Janelle Levet	Math Chair	
Jessica Glass	Assistant Principal	Sarah Vines	Science Chair	
Frank Harding	Assistant Principal	Lauren Matherne	Social Studies Chair	
Kurt Menyweather	Assistant Principal	Chris Williams	Fine and Applied Arts Chair	
Leigh Baltazar	Staff Development Coordinator/DLT Chair	Chris Mire	Special Education Chair	
Carolyn Berger	School Office Specialist	Greg Boyne	Electives Chair	
Carmen Robichaux	High School Program Coordinator	Wayne Sentilles	Performance Based Chair	
Tina Carmichael	Community Representative	George McGovern	CTED Chair	
Jennifer Bouler	Parent Representative	Sherry Ward	Mental Health Counselor	

	Destrehan High School Support Committees					
Goal A Chair: Lauren Matherne						
Student Achievement	Student Achievement Jason Madere, Leigh Baltazar, Jessica Glass, Lauren Matherne, Haley Montz, Sarah Vines, Tabitha Tabb					
Goal B	Chair: Sherry Ward					
Student Well-Being and Belonging	Jason Madere, Leigh Baltazar, Tracy Blanchard, Sherry Ward, Amanda Bourgeois, Jeanette Belton, Kelsey Rosales					
Goal C	Chair: Chris Williams					
Diverse, Effective, and Engaged Employees	Jason Madere, Leigh Baltazar, Carolyn Berger, Chris Williams, Carmen Robichaux					
Goal E	Chair: George McGovern					
Facilities Management	Jason Madere, Leigh Baltazar, Chris Mire, George McGovern, Wayne Sentilles, Greg Boyne					
(Safety and Athletics)						
Goal F	Chair: Carmen Robichaux					
Stakeholder Investment	Jason Madere, Leigh Baltazar, Carmen Ishaq, Jessica Glass, Jennifer Bouler, Tina Carmichael, Kelsey Rosales					
Advisory Committee	Chair: Tracy Blanchard					
	Sherry Ward, Lauren Matherne, Tracy Blanchard, Sarah Owen, Kelsey Rosales, Monique Guidry, Amy Schexnaydre					
ACT Committee	Chair: Leigh Baltazar					
	Jason Madere, Leigh Baltazar, Haley Montz, Macy LaFleur, Carmen Robichaux, Jordyn Vicknair, Laura Abbey, Jessica Glass, D'Otta Sniezak					
Guiding Coalition	All members of DLT, Shannon Niceley, Kurt Hargis, Bill Plasse, Jessica Hayes, Kelsey Rosales, Macy LafLeur, Marcey Scott					

## Goal A: Student Achievement Comprehensive Needs Assessment

District Priorities	School Strengths	School Challenges				
<ul> <li>Goal A: Student Achievement</li> <li>Support K readiness</li> <li>Ensuring each student learns at high levels</li> <li>Develop pathways to college, career, and workforce</li> </ul>	<ul> <li>Growing number of students attempting IBCs, 400 additional attempts</li> <li>College credit earned via AP and DE courses</li> <li>Growing number of teachers receiving PLC/PLT training via Solution Tree and district training (work on wording)</li> <li>Teachers are committed to continuing their own education.</li> <li>Principal's Student Advisory Board to discuss campus culture and solutions to issues</li> </ul>	<ul> <li>On average we are not at the TOPS eligible ACT average</li> <li>Percentage of Workkeys testers earning a silver or above</li> <li>Percentage of CLEP testers earning a 50 or higher</li> <li>Equitable performance among all demographics on LEAP exams</li> <li>Faculty and student attendance and tardiness</li> <li>Only 4 out of the 6 LEAP subject areas grew in LEAP scores, where the remaining declined</li> </ul>				
Supporting Data						

#### **Advanced Placement**

51% of students earned scores of 3+ on AP Exams.

29 students were recognized by the College Board as AP Scholars. 9 students were recognized as AP Scholars with Honor. 15 students were recognized as AP Scholars with Distinction. \$10,922,352 in scholarship offers for the class of 2023.

On average, 25% of AP testers were of diverse backgrounds.

#### **Dual Enrollment/CLEP**

1608 college credit hours earned through DE courses in the 2023 school year.

A minimum of 588 college credits were earned through AP courses in May of 2023. \*Scores of 4 and 5 will earn students multiple, additional hours (6-9 more per child, per test) pending the university they attend.

99.8% passing rate for DE courses.

23% of CLEP testers made a 50 or higher

#### **Testing Data:**

2023 ACT composite: 19.4

Class of 2023 took 423 AP Exams in high school and earned a minimum of 666 credit hours. \*Scores of 4 and 5 will earn students multiple, additional hours (6-9 more per child, per test) pending the university they attend.

Graduation Cohort Rate: 92.1

Students will attend: Columbia, Notre Dame, Wesleyan, The Air Force Academy, LSU, UNO, Nicholas, Southeastern, and more.

Only 24% of Workkeys testers earned a silver or above

#### Students who scored Mastery & Advanced on LEAP exams:

Algebra I: 48% (previous year 31.52%) Geometry: 52% (previous year 49.05%) English I: 56% (previous year 52%) English II: 58% (previous year 53%) Biology: 41% (previous year 43%) US History: 38% (previous year 41.16%)

#### **IBCs**

1066 students attempted IBCs in the 2022-2023 school year. (660 students attempted IBCs in the 2021-2022 school year.)

#### **Teacher Data:**

38% of teachers have at least a Master's Degree, professional learning, multiple certifications, and LDOE Mentors and Content Leaders.

Goal A – Student Achievement				
District Goal		District Objective(s)		
To prepare students for success in postsecondary education, careers, and life.		Ensuring each student lea	rns at high levels.	
School Goal  To prepare students for success in postsecondary education, careers, and life.		Students and teachers are p experiences. Students will gain growth to a Algebra I: 48% (previous yea Geometry: 52% (previous years).	School Objective(s) provided with and engage in high quantity mastery: ar 31.52%). Year 1 target is 42% ear 49.05%). Year 1 target is 55% ar 52%). Year 1 target is 59% ar 53%). Year 1 target is 60%	uality, robust educational
			rear 41.16%). Year 1 target is 40%	
		Year 1	Year 2	Year 3
Action Steps	Funding Source(s)	a. Timeline for Implementation b. Method for Monitoring (inc	on clude weekly, monthly, quarterly, etc.)	Position/Role Responsible
<ul> <li>1.Build the capacity of the DHS faculty to engage in Professional Learning Teams:</li> <li>Attend PLC professional learning events and conduct turn-around training during allocated professional development time(s).</li> <li>Certify two faculty members, Baltazar and Glass, in PLC Coaching by Solution Tree.</li> <li>Work with C&amp;I coaches and staff to establish model PLTs.</li> </ul>	School District		agendas, work samples, data and sigon and administrative support.	Faculty Administration In in Staff Development Guiding Coalition
<ul> <li>2.Establish and maintain an effective Guiding Coalition:</li> <li>Comprised of DLT and select faculty</li> <li>Meet a minimum of once a month during allocated professional development time.</li> <li>Determine roles of members.</li> <li>Analyze data to communicate effectively with all PLTs and to increase our students' capacity for success.</li> </ul>	School District	a. On going, throughout the s     b. Determining guiding coalities	,	DLT Administration Staff Development PLT Coaches Guiding Coalition
<ul> <li>Establish milestones, timelines, and/or benchmarks for PLTs.</li> <li>3.Develop common assessments to:         <ul> <li>Increase best practices in creating assessments.</li> <li>Provide PLTs with model assessment items.</li> <li>Promote reflection during post-administration analysis</li> </ul> </li> </ul>	School District		mance Matters, LEAP Data, and CFA	Administration
4.Analyze student work to respond to evidence of student learning:	School	a. Ongoing throughout the sc	chool year	PLTs

	•	Strengths and opportunities to grow students' knowledge and abilities.	District	b. At designated PLT meeting; use of Edulastic, Performance Matters,	Instructional Coaches
	•	Collaborate on best teaching strategies, and lesson development:		LEAP reports, and other CFA data.	Staff Development
		what worked/what didn't		·	Administration
	•	Implement standard-based remediations OR extensions after			
		identifying student need			
L	•	Ensure teachers have all available and needed resources.			

Goal A – Student Achievement				
District Goal			District Objective(s)	
		Develop strong pathways to	college, career, or the workforce.	
		51% of students earned score 2023 ACT composite: 19.4. Y 24% of Workkeys testers earn Graduation Cohort Rate: 92.23% of CLEP testers made a 99.8% passing rate for DE composite control of the students of the	ned a silver or above. Year 1 target is  I. Year 1 target is  50 or higher. Year 1 target is	
		Year 1	Year 2	Year 3
Action Steps	Funding Source(s)	a. Timeline for Implementa		Position/Role Responsible
Provide opportunities for students to earn college credit through:	School	a. On going, throughout the	nclude weekly, monthly, quarterly, etc.)	Administration
<ul> <li>AP, CLEP, and DE course offerings.</li> <li>Testers who earned 2 high school credit through AAPPL are eligible to take the CLEP</li> </ul>	District	b. Test results, data analysis	•	Faculty Staff Development Technology Coordinators
<ul> <li>Increase enrollment in AP, CLEP, and DE courses:</li> <li>Promote student and parent awareness of opportunities via community</li> </ul>	School District	a. On going, throughout the	school year	Administration Counselors
informational nights.  DE informational night during the summer	District	b. Calendar dates and attend	dance, community feedback	Faculty
3. Build capacity for schools to maximize student opportunities through scheduling:	School District	a. On going, throughout the	school year	Administration _Counselors
<ul> <li>Seek ongoing input from stakeholders relative to potential new course offerings, course eligibility, and progression.</li> <li>Share updated TOPS and JumpStart requirements with faculty, students, and community.</li> <li>Maintain communication with counselors to provide clarity of course progression and requirements.</li> </ul>		requirements through: the R	nake students more aware of graduation ising Senior event, advisory, scheduling rs, JumpStart pathways, Parent Nights, fair	Faculty
4. Monitor attainment of advanced college credits and IBC Credentials	School and	a. On going, throughout the	school year	Administration Faculty
<ul> <li>Support and remediation through TLC</li> <li>Recognition of students who achieve certain IBC/College credit benchmarks</li> </ul>	district	b. IBC teachers track data the recognized at designated ev	rough Google Sheets, rosters of those ents	STC Coordinator Counselors DLT
5. Use ACT prep resources to provide ACT instruction in identified core courses (this includes Honors, DE, and AP):	School District	a. On going, throughout the	school year	Faculty Administration
Algebra II	District	b. Lesson plans, admin pop-	ins, student data, ACT bootcamp	Staff Development

Algebra III     Chamistry			ACt Committee
Chemistry     English III			
English IV  Physical Oxidates			
<ul><li>Physical Science</li><li>US History</li></ul>			
<ul><li>World Geography</li><li>World History</li></ul>			
6. Provide students with opportunities for Career readiness through IBCs, Workkeys, Naviance, Google Classroom etc.	School District	a.On going, throughout the school year	Administration Faculty
<ul> <li>Students having the opportunity to job shadow</li> <li>Rising Senior Event</li> </ul>	Diotriot	b. Advisory days, job shadow data, feedback from students, survey results	STC Coordinator Counselors

## Goal B: Student Well-being and Belonging Comprehensive Needs Assessment

District Priorities	School Strengths	School Challenges
Goal B: Student Well-being and Belonging Ancillary Services (Transportation and Child Nutrition)  Provide safe and efficient transportation services Provide safe and well-maintained bus fleet Develop strong relationships with all internal stakeholders Provide nutritious and appealing meals Develop effective student engagement nutrition programs Recruit, train, and retain a skilled workforce Provide modern kitchen facilities and dining environments  Student Support  Provide all students with social emotional learning Increase School Counselor availability Increase the timeliness of FAFSA completion Provide students with resources, lessons and partnerships  Student Services  Enhance children's wellbeing & belonging Implement programs and services that support children academically, socially, emotionally & physically  Student Opportunities  Identify and implement proactive and responsive processes and practices to enhance athletic programs	<ul> <li>Implementation of an advisory mastery lesson plan that uses Developmental Design/CPR all students</li> <li>Fall-72% to 76% in spring on the Panorama Survey, "Do you have a teacher or other adult at school you can count on no matter what?"</li> <li>The counseling department, using Panorama data, implemented small groups targeting SEL competencies (student well-being).</li> <li>Implementation of a school mentoring program.</li> <li>Our Access Health counselor has a waiting list; DHS will have two counselors next year to meet students' needs.</li> <li>DHS uses a Universal Screening to assess students' involvement and belonging.</li> <li>The Principal's Student Advisory Council elevates the student body's voice.</li> <li>Spanish Culture Club and Pakistani Culture Club were instituted this year at DHS.</li> </ul>	• In the Panorama Survey students indicated they did not have an adult on campus who they could count on to help them no matter what  • No Black History program during 2022-2023 school year  • No LGBTQ+ club  • Currently no awards ceremony for underclassmen  • School counselor availability  • More support programs for our ELL students
The state of the s	Supporting Data	

#### <u>UpBeat Survey Data:</u>

- 90% of students indicated that they feel like they do belong at their school.
- 91% of students reported feeling safe on campus.
- 72% of students agreed that "My school counselor meets with me on a regular basis to assist me with my academic, personal/social, career needs."
- 94% of students indicated that administrators at my school actively work towards creating an inclusive school culture.
- 86% of students agreed that there is an adult in my school I can turn to when I am having a difficult time.
- 78% of parents indicated that in my child's school, staff members respect students and families of all backgrounds.
- 76% of parents report that teachers of my child's school care about the well-being of students.
- 24% of students indicated they did not have an adult on campus who they could count on to help them no matter what.

Goal B – Student Well-being and Belonging					
District Goal		District Objective(s)			
To support the academic, social, emotional, nutritional and physical health needs of all students in a welcoming learning environment that fosters a sense of well-being and belonging		Develop SEL competencies within our students.			
School Goal		School Objective(s)			
To support the academic, social, emotional, nutritional and physical he students in a welcoming learning environment that fosters a sense of belonging		Develop SEL competencies within our students.			
		Year 1			
Action Steps	Funding	a. Timeline for Implementation	Position/Role		
	Source(s)	School Objective(s)  velop SEL competencies within our students.  ar 1  Timeline for Implementation  Method for Monitoring (include weekly, monthly, quarterly, etc.)  Ongoing, throughout the year  Survey results, program schedules and agendas, student feedback  Ongoing, throughout the year  Code of Conduct rubric through each letter of ROARS, rosters of DARS accolades recipients, log of honor roll and Principal's list holars, FAFSA completion rate updates, logging social media postings  Ongoing, throughout the year	Responsible		
<ul> <li>Elevate student voice and representation</li> <li>Survey students and review results to learn about different</li> </ul>	School District	a. Ongoing, throughout the year	Counselors Faculty Sponsors		
groups/ethnicities/religions/etc. who feel disenfranchised and determine next steps for inclusion (i.e. a club, lunch group, program, guest speaker, etc.)  • Host Cultural Diversity programs/events		b. Survey results, program schedules and agendas, student feedback	Administration		
Equal recognition of all grade levels for academic and prosocial behaviors.	School	a. Ongoing, throughout the year	Counselors Faculty		
<ul> <li>ROARS</li> <li>All grade level awards ceremony/celebration</li> <li>Honor Roll and Principal's list awards</li> <li>FAFSA completion incentives (FAFSA Fest)</li> <li>Social Media recognition for student accomplishments</li> </ul>		b. Code of Conduct rubric through each letter of ROARS, rosters of ROARS accolades recipients, log of honor roll and Principal's list scholars, FAFSA completion rate updates, logging social media postings	Administration		
3. Relationship Mapping–identify students who do not have a trusted adult and then work on forming relationships.		a. Ongoing, throughout the year	Counselors Faculty		
Use Panorama screener results to identify students who indicated they do not have a trusted adult on campus and connect them with an adult on campus.		b. Panorama screener results, relationship mapping results, mentor-mentee logs	Administration		
EL Support:     Professional development for faculty/staff		a. Ongoing, throughout the year beginning with August PD week	Counselors Faculty		
Teacher of ELs to bolster communication among faculty, students, and guardians.			Administration Staff Development		

Multilingual signs/labels throughout campus		
<ul> <li>5. Online counselor appointment scheduling:</li> <li>Students will schedule via Google forms for more immediate service.</li> </ul>	a. Ongoing, throughout the year	Counselors Counselors' SOS
<ul> <li>Students will scriedule via Google forms for more immediate service.</li> <li>Knowledge of need provided by students via Google form will assist</li> </ul>	b. Google forms	
in prioritizing need in order to provide the best care		

	Goal B - Student V	Vellbeing and Belonging		
District Goal		District Objective(s)		
To support the academic, social, emotional, nutritional and phys students in a welcoming learning environment that fosters a se pelonging.		Implementing programs and services that support children academic emotionally & physically.	cally, socially,	
School Goal  To support the academic, social, and emotional needs of all students in a welcoming learning environment that fosters a sense of well-being and belonging.		School Objective(s) Implementing programs and services that support children academically, socially, and emotionally.		
		Year 1		
Action Steps	Funding Source(s)	a. Timeline for Implementation	Position/Role	
·		b. Method for Monitoring (include weekly, monthly, quarterly, etc.)	Responsible	
.Multicultural awareness:	School	a.Ongoing, throughout the year	Counselors Administration Faculty Sponsors	
<ul> <li>Survey students to determine interests</li> <li>Monthly celebrations of diverse cultures to raise awareness</li> </ul>		b.Presentation artifacts, calendars, survey results, programs		
2.Help students find a sense of belonging and their niche at DHS:	School	a.Fall semester and ongoing, throughout the year	Counselors Administration	
<ul><li>Survey to determine their wishes for club/group offerings</li><li>Fall club and sports sign up day</li></ul>		b.Survey results, club sign up day artifacts, attendance at club meetings	Faculty Sponsors	
3.Morning with the Wildcats and New Student Orientation:	School	a.Fall and Spring semester events	Administration Counselors Faculty Staff Development Coordinator 9th Grade GLT and Leads	
<ul> <li>Welcoming new students and showcasing all opportunities at DHS: academics, arts, athletics, and extracurricular</li> <li>Familiarizing parents of new students with DHS</li> </ul>		b.Attendance rosters, schedule and agendas		
in rooming it allows ingine to outstand and onlone	School	a. Fall and spring designated evenings	Administration	
<ul> <li>Advanced Placement and Dual Enrollment guidelines, expectations, and opportunities</li> <li>Grade Level nights presented by counselors</li> <li>FAFSA night</li> <li>Mental Health Awareness Night</li> </ul>		b.Sign in sheets, presentation artifacts, enrollment data	Counselors Mental Health Professional Faculty	

Goa	I B = Student V	Vell-being and Belonging	
District Goal	otadent v	District Objective(s)	
To support the academic, social, emotional, nutritional and physical h students in a welcoming learning environment that fosters a sense obelonging.			Counseling Program
School Goal		School Objective(s) Provide support for students to foster a sense of community and belonging.	
		Year 1	
Action Steps	Funding Source(s)	a. Timeline for Implementation	Position/Role
·		b. Method for Monitoring (include weekly, monthly, quarterly, etc.)	Responsible
1.CO Student Support Operational Plan 2023-2024	District	a.Completed by May 2024	Executive Director of Equity and Student
<ul> <li>District Task Force will select a curriculum this school year</li> <li>Once selected, a scope and sequence will be established</li> <li>DHS Counselors will provide feedback</li> </ul>		b.Central Office updates	Support Counseling and Student Support Specialist Task Force Administration Counselors
2.Implement Tier Two Groups based upon data analysis:	School District	a.Ongoing, throughout the school year	Mental Health —Professional
<ul> <li>Assisting freshmen with their transition to high school</li> <li>Assisting seniors with their transition to postsecondary paths.</li> <li>Assisting Grade Level Team Leads with events to foster community and belonging among the student body.</li> <li>SEL groups with a focus on building skills in the five CASEL competencies</li> </ul>	Biotilot	b.Sign In-sheets, Panorama Achievement groups, PLT agendas	Counselors Faculty Administration

#### **Comprehensive Needs Assessment**

Goal C: Diverse, Effective and Engaged Employees

District Priorities	School Strengths	School Challenges					
<ul> <li>Goal C: Diverse, Effective and Engaged Employees</li> <li>Recruiting and hiring a diverse, qualified, and prepared professional and classified workforce</li> <li>Developing an effective workforce focused on continuous improvement</li> <li>Retaining a diverse, engaged, and effective workforce</li> <li>Increasing employee wellness</li> </ul>	<ul> <li>Staff is dedicated to continued education and professional development.</li> <li>Year I &amp; II program and mentoring of new teachers is effectively retaining teachers in our school.</li> <li>Administrative support through observations, feedback, guidance, and mentorship is strong.</li> </ul>	<ul> <li>Diversity of teachers, especially in honors, DE, and AP courses.</li> <li>Implementing the new process of PLTs</li> <li>Rebuilding school culture to where many sponsor, coach, and attend wide varieties of events to support student endeavors beyond the classroom.</li> </ul>					

#### **Supporting Data**

- Upbeat survey results revealed 69% of parents agree that faculty diversity is representative of the diversity of their students.
- 38% of teachers have at least a Master's Degree, professional learning, multiple certifications, and LDOE Mentors and Content Leaders.
- UpBeat survey results revealed 90% of faculty and staff found purpose and meaning in their daily jobs.
- UpBeat survey results revealed 93% of faculty and staff trust and value administration.

Goal	C - Diverse, Effective	ve, and Engaged Employees		
District Goal		District Objective(s)		
To employ and develop high quality staff and provide resources to support employee success		Recruiting and hiring a diverse, qualified, and prepared professional and classified workforce.		
School Goal To employ, develop, and retain high quality, engaging, and divers	e staff.	School Objective(s) Recruiting and retaining a diverse, qualified, and prepared profession workforce.	nal and classified	
		Year 1		
Action Steps	Funding Source(s)	a. Timeline for Implementation	Position/Role	
		b. Method for Monitoring (include weekly, monthly, quarterly, etc.)	Responsible	
Mentor and support new teachers to our school through the     septimum implementation of the Year I. Year II. program:	School	a.Ongoing, throughout the school year.	Staff Development Coordinator	
<ul> <li>continued implementation of the Year I &amp; Year II program: <ul> <li>New Teacher Onboarding</li> <li>Monthly meetings:one-on-one and group</li> <li>School-based learning walks</li> <li>Book studies What Great Teachers Do <ul> <li>Differently, Never Work Harder Than Your</li> <li>Students and Other Great Principles of</li> <li>Teaching, and The First Days of School, etc., and assorted articles.</li> </ul> </li> <li>Observations and reflections</li> <li>Exploration of their classroom teaching skills and opportunities to be involved on campus and to become a leader.</li> </ul></li></ul>	District	b.New Teacher Onboarding district and school presentation artifacts and rosters, DHS Year I/II Google classroom, feedback from Year I/II teachers	Coordinator Curriculum and Instruction Administration	
2. Recruit, hire, and retain a diverse teaching staff in order to have a	District	a.Ongoing, throughout the school year	Human Resources Administration	
teaching force that reflects the demographics of the student population of the school.  • Seek input for hiring/recruiting from faculty.  • Have HR assist in hirings by providing a semesterly list of district graduates.  • Use social media to recruit diverse candidates.		b.Roster of interview candidates, social media posts and data	Staff Development Coordinator Faculty	
3. Encourage diverse faculty members to assume leadership roles on	School	a.Ongoing, throughout the school year	Administration	
campus in order to support minority students in their quest for success.		b.Professional development offerings and sign in sheets, faculty feedback	Staff Development Coordinator	

Goal C –	Diverse, Effective	ve, and Engaged Employees	
District Goal		District Objective(s)	
To employ and develop high quality staff and provide resources to support employee success.		Developing an effective workforce focused on continuous improvement.	
School Goal To employ, develop, and retain high quality, engaging, and diverse staff.		School Objective(s)  Developing an effective workforce focused on continuous improvement.	
		Year 1	
Action Steps	Funding	a. Timeline for Implementation	Position/Role
	Source(s)	b. Method for Monitoring (include weekly, monthly, quarterly, etc.)	Responsible
Provide feedback on effective teaching strategies through pop-in observations, peer and district learning walks, and PLT partner	School District	a.Ongoing, throughout the school year	Administration Staff Development Coordinator Curriculum and Instruction Faculty Administration Staff Development Coordinator Curriculum and Instruction Faculty
observations, peer and district learning walks, and PLT partner observations.	District	b.Observation feedback artifacts, Learning Walk schedules and data collection, Partner Observation Feedback, lesson plans	
2. Review data in PLTs to measure effective teaching strategies to	School	a.Ongoing, throughout the school year	
implement best practices for teaching and learning and for continuing to foster a growth mindset.		b.PLT data and agendas	
3. Offer professional development opportunities at the school and beyond for educators to effectively implement:	School District	a.Ongoing, throughout the school year	Administration Staff Development
or educators to effectively implement:  PLTs, RPs, IEPs and IAPs SchoolStatus Performance Matters, Testing platforms like Edulastic		b.PD schedule and sign in sheets, observations, lesson plans, School Status transcripts, discipline data	Coordinator Curriculum and Instruction Faculty
	School	a. Ongoing, throughout the school year	Administration Staff Development
		b. Observations and conferences by Administrators and other faculty and staff members	Faculty

Goal C –	Diverse, Effective	ve, and Engaged Employees		
District Goal		District Objective(s)		
To employ and develop high quality staff and provide resources to support employee success		Retaining a diverse, engaged, and effective workforce		
School Goal To employ, develop, and retain high quality, engaging, and diverse sta	ıff.	School Objective(s) Retaining a diverse, engaged, and effective workforce		
		Year 1		
Action Steps	Funding	a. Timeline for Implementation	Position/Role	
	Source(s)	b. Method for Monitoring (include weekly, monthly, quarterly, etc.)	Responsible	
Support teachers through observations and coaching:     Bi-weekly pop-in observations	School District	a.Ongoing, throughout the school year	Administration Staff Development	
PLT peer observations     Formal and in-house learning walks     Formal and Informal observations	District	b.Observation feedback in Frontline, observations, learning walk artifacts and data collection	Coordinator Curriculum and Instruction Faculty	
2. Welcome teacher input to be shared at DLT meetings so that all voices	District	a.Ongoing, throughout the school year	Administration Staff Development	
have the opportunity to be heard.		b.DLT meeting agendas and sign in sheets	Coordinator DLT Faculty	
3. Hosting after-school Faculty Forums for teachers to share questions,	District	a.Monthly	Administration Faculty	
comments, and concerns about solving campus challenges.		b.Sign in sheets and agendas	acuity	
4. Encourage diverse faculty members to assume leadership roles on campus in order to support minority students in their quest for success:  • Open doors to colleges/universities for lunch visits with a focus on HBCUs  • Share student testimonies: college readiness  • Ask faculty members who are graduates of HBCUs to share their education experience with students.	School District	a.Ongoing, throughout the school year	Administration Staff Development Coordinator Executive Director of Equity Faculty	
<ul> <li>Invite the Executive Director of Equity to hold round table discussions for faculty.</li> <li>Engage students in the recruitment of diverse teachers in AP, DE, etc.</li> </ul>		b.Schedule visits, meeting agendas and sign in sheets, professional development schedules		

# **Comprehensive Needs Assessment Goal E: Facilities Management**

District Goals/Priorities	School Strengths	School Challenges				
<ul> <li>Goal E: Facilities Management</li> <li>Design and maintain facilities to support student and employee success</li> <li>Develop and implement standards and processes for effective and efficient operations</li> <li>Safety         <ul> <li>Identify and implement proactive and responsive processes and practices to enhance the safety of students and employees</li> </ul> </li> <li>Athletics         <ul> <li>Identify and implement proactive and responsive processes and practices to enhance athletic programs for students and employees</li> </ul> </li> </ul>	<ul> <li>Numerous facilities that support student and employee success.</li> <li>Processes in place for effective and efficient operations of facilities.</li> <li>Implementation of proactive and responsive processes and practices to enhance safety of students and employees.</li> <li>Implementation of proactive and responsive processes and practices to enhance athletic programs for students and employees.</li> </ul>	<ul> <li>Due to the amount of turnover year to year, we have to make sure all policies and procedures are presented to new employees.</li> <li>Maintain upkeep of facilities and equipment used around campus.</li> <li>Have plans in place for unforeseen events after school hours at our facilities. Communicate these plans to attendees.</li> <li>Yearly presentations to all coaches, no matter the years of experience.</li> </ul>				
Supporting Data						

- Upbeat survey results revealed 94% of parents commend a clean and well-kept school.
- Upbeat survey comments from parents expressed that DHS provides a wonderful, safe, clean environment.
- Upbeat survey results revealed 62% of students feel the school is clean and well maintained.
- Upbeat survey results revealed 62% of students feel safe at school.
- Upbeat survey comments from students expressed that DHS provides a clean environment with nice, open facilities.

	Goal E – Fac	ilities Management		
District Goal		District Objective(s)		
To build and maintain psychologically and physically safe, clean, and supportive learning environments		Identify and implement proactive and responsive processes and practices to enhance athletic programs for students and employees		
School Goal  Maintain facilities, establish proactive and responsive procedures, and streamline communication chains of command in order to support student and employee success.		School Objective(s) Identify and implement proactive and responsive processes and practices to enhance athletic programs for students and employees		
		Year 1		
Action Steps	Funding Source(s)	a. Timeline for Implementation	Position/Role Responsible	
		b. Method for Monitoring (include weekly, monthly, quarterly, etc.)Mainta	Responsible	
Monthly checks by administrator/ADs to ensure facilities are being maintained.	School District	a.Monthly b.Monthly checks of facilities.	Director of Safe Schools Administration Athletic Directors Coaches Custodians	
Professional development regarding expectations and guidelines for all meetings, practices, and events.	School	b.Sign in sheets, agendas, observations	Administration Athletic Directors Staff Development Coordinator	
3. Create a chain of command to maintain the upkeep of the facilities.	School		Director of Safe Schools Administration Athletic Directors Coaches Custodians	

# Comprehensive Needs Assessment Goal F: Stakeholder Investment

District Priorities	School Strengths	School Challenges					
<ul> <li>Goal F: Stakeholder Investment</li> <li>Increase and vary communication with stakeholders</li> <li>Increase educational access and opportunity within the community</li> <li>Enhance the English Language Learner (ELL) Program</li> </ul>	<ul> <li>Social Media: Facebook, Twitter, Instagram</li> <li>Connect-Ed</li> <li>Daily Bulletins via PowerSchool</li> <li>Collaboration with Teacher of ELLs and advocates with DHS faculty to support all</li> <li>Strong relationship with our Partner in Education</li> </ul>	<ul> <li>Need support for the growing ELL population which is currently at 2.6% and growing daily.</li> <li>Lack of parent/stakeholder involvement in campus events</li> <li>Parents seek stronger relationships with educators</li> </ul>					

#### **Supporting Data**

- Upbeat survey results revealed 62% of parents feel they have a strong relationship with their student's teachers.
- Upbeat survey results revealed 73% of parents feel administration communicates a clear vision of teaching and learning.
- Upbeat survey comments from parents expressed that DHS provides a wonderful, safe, clean environment.
- Upbeat survey comments from parents expressed that DHS has grown leaps and bounds with providing effective communication about events and school news.

	Goal F - Sta	keholder Investment	
District Goal		District Objective(s)	
To promote and develop meaningful engagement between students, families, business community and the school system		Increasing and varying communication with stakeholders.	
School Goal  To promote and develop meaningful engagement between students, families, the community, and DHS.		School Objective(s) Increasing and varying communication with stakeholders.	
		Year 1	
Action Steps	Funding	a. Timeline for Implementation	Position/Role
·	Source(s)	b. Method for Monitoring (include weekly, monthly, quarterly, etc.)	Responsible
1.Continue to grow social media, and all forms of communication among DHS, students, parents, and the community:	School	a.Ongoing, throughout the school year	Administration Faculty
<ul> <li>Twitter</li> <li>Instagram</li> <li>Facebook</li> <li>PowerSchool</li> <li>DHS website</li> <li>Connect-Ed emails and calls</li> </ul>		b.Feedback, social media data collection	. dodity
2.Principal's Student Advisory Committee:	School	a.Ongoing, throughout the year	Administration Student
<ul> <li>Engage in school business discussions with a diverse group of students across all grade levels</li> <li>Address questions, comments, concerns directly from student representatives</li> </ul>		b.Agendas, artifacts, sign in sheets	Representatives
3.Educate parents/guardians about the components and utilization of:	School	a.Ongoing, throughout the year	Administration
<ul><li>Google Classroom</li><li>School Status</li><li>PowerSchool</li></ul>		b.Data collection, transcriptions of communication, feedback	Faculty School Office Specialists